

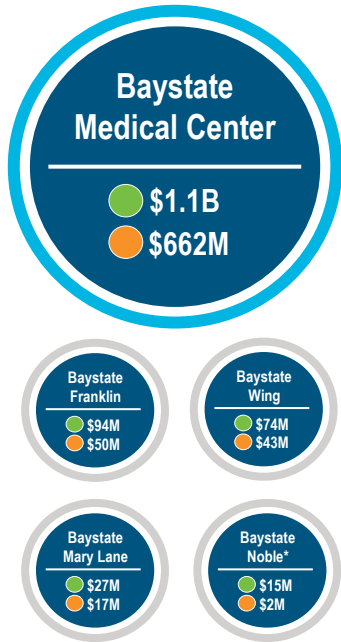
Fiscal Year 2015:

Baystate Health

 **\$2.1 Billion**
Operating Revenue

 **\$834 Million**
Net Assets

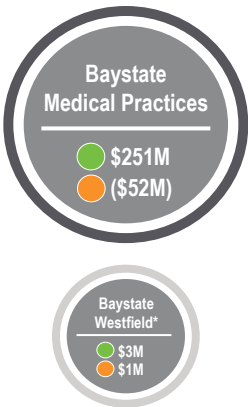
AH Acute Hospitals



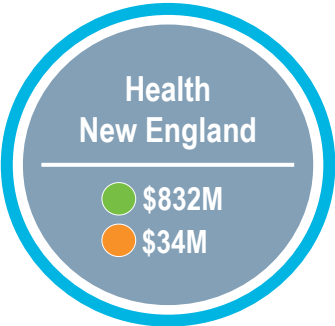
NH Non-Acute Hospitals

Not applicable

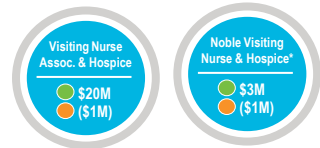
PO Physician Organizations



HP Health Plans



OP Other Health Care Providers



OO Other Organizations

See the technical appendix for details



Consolidating Eliminations:  (\$457M)  (\$109M)

At a Glance

Baystate Health, Inc. is an organization that provides health care services throughout western Massachusetts.

5 
Acute Hospitals

12K
Employees
(Approximately)


\$34M
Total Profit/Loss

1.6%
Total Margin

| | Entity | Profit (Loss) in Millions | Total Margin |
|----|----------------------------------|------------------------------|-----------------|
| AH | Baystate Franklin Medical Center | \$10.6 | 10.7% |
| AH | Baystate Mary Lane Hospital | \$0.3 | 1.0% |
| AH | Baystate Medical Center | \$76.8 | 6.7% |
| AH | Baystate Noble Hospital | \$0.8 | 1.3% |
| AH | Baystate Wing Hospital | (\$5.4) | -7.3% |
| PO | Baystate Medical Practices | (\$22.0) | -8.3% |
| PO | Baystate Westfield | (\$1.0) | -37.6% |
| HP | Health New England | (\$32.5) | -3.9% |

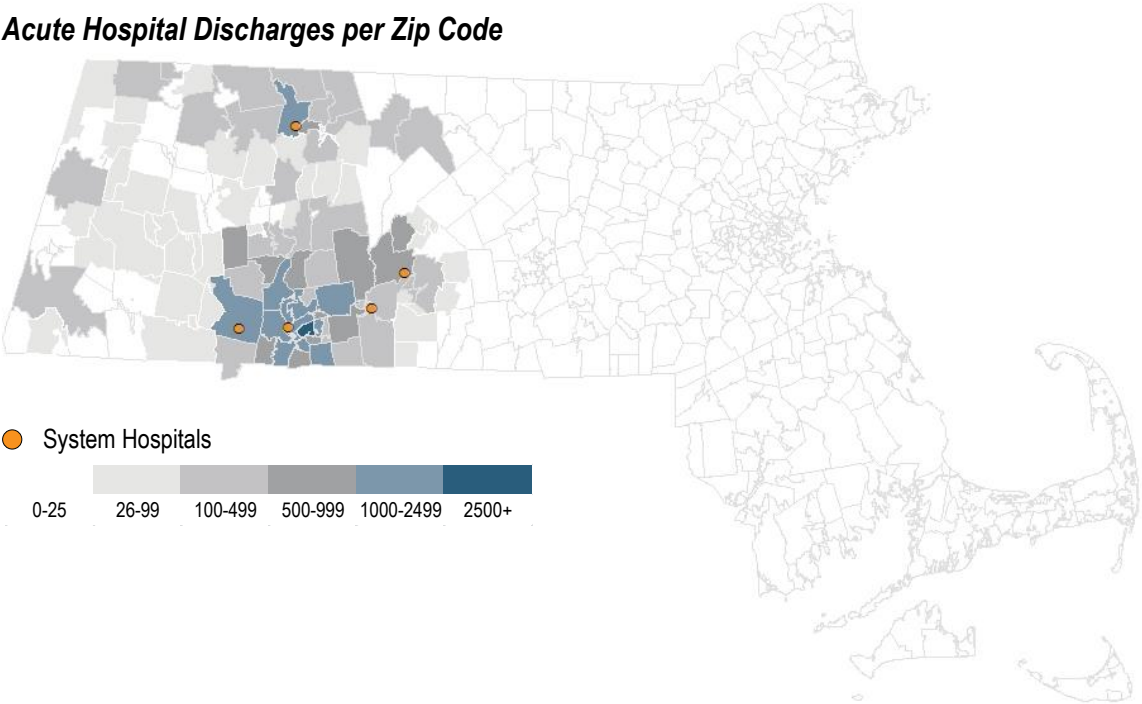
Notes

* Baystate Health Systems acquired The Trustees of Noble Hospital and subsidiaries on July 1, 2015. Data for these components reflect the time period from July 1 – September 30, 2015.

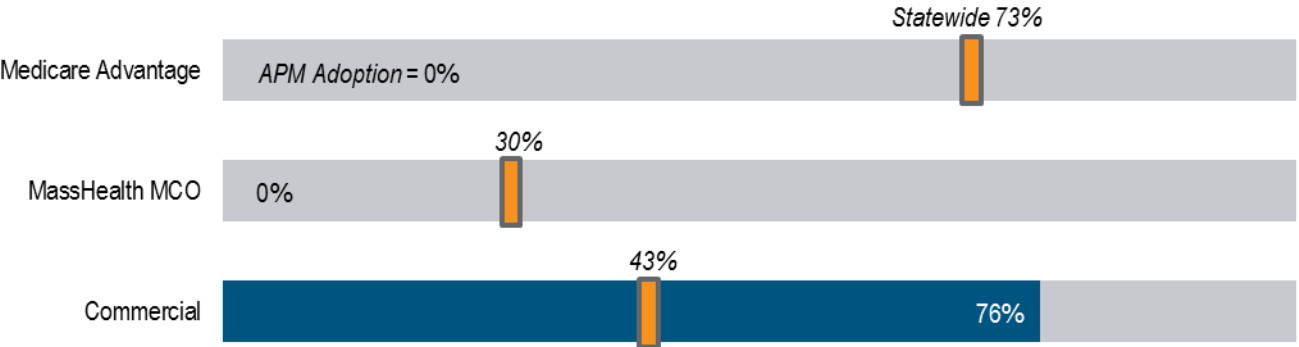
% of System's Operating Revenue:  < 10%  10-20%  > 20%

 Operating Revenue  Net Assets

AH Acute Hospital Discharges per Zip Code



PO Physician Organization Alternative Payment Adoption



AH System's Percentage of all Massachusetts Acute Hospital...

